Patient Death Debriefing Sessions to Support Residents' Emotional Reactions to Patient Deaths

Juliana Eng, MD* Elizabeth Schulman, MD* Sabrina M. Jhanwar, PhD Monika K. Shah, MD

ABSTRACT

Background There is no standard way to help residents deal with the emotional impact of patient deaths. Most available curricula are time and resource intensive.

Objective We introduced "Patient Death Debriefing Sessions" into an inpatient medical oncology rotation at Memorial Sloan Kettering Cancer Center to provide a structured yet practical way to address residents' emotional reactions following the death of a patient. A questionnaire was used to evaluate the impact of these sessions.

Methods Patient Death Debriefing Sessions consist of a brief (\sim 10 minutes), real-time (within 24–48 hours), consistent (following each death), attending physician–led debriefing that focuses on internal medicine residents' emotional reactions following patient deaths. Sessions were guided by a pocketcard tool and did not require faculty training. Residents completing a 4-week medical oncology rotation were surveyed before and after their rotation. Prerotation and postrotation mean differences were evaluated based on the number of sessions they participated in (0 to \geq 3) using analyses of variance.

Results Ninety-one of 92 participants spanning all training levels completed questionnaires (99% response rate). Of these, 79 (87%) encountered a patient death and were included in the analyses. Overall, residents found debriefing sessions helpful, educational, and appreciated attending physician leadership. The number of debriefing sessions positively influenced residents' perception of received support.

Conclusions This high-yield, novel pilot curriculum supported residents' emotional reactions to patient deaths and may foster communication with team members, including supervising attending physicians. This program is easily implemented and could be adapted for use in other clinical settings.

Introduction

Proficiency in end-of-life care is essential yet remains challenging for physicians. The Accreditation Council for Graduate Medical Education and the American Board of Internal Medicine recommend that residency programs include core curricula on end-of-life topics. Communication workshops, didactic sessions, and palliative care rotations have been implemented with variable success. However, when surveyed, residents often feel unprepared to provide care for dying patients.

Additionally, caring for dying patients has an emotional impact on physicians, 9,10 and if unaddressed, can lead to burnout and potentially compromise patient care. 9,11-13 Implementation of monthly, chief resident-led "death rounds" during variable rotations improved overall comfort with discussing end-of-life issues. 14-16 The literature 17-19 suggests that real-time supportive discussions and "teachable"

DOI: http://dx.doi.org/10.4300/JGME-D-14-00544.1

*These authors contributed equally to this work.

moments" may be most effective in addressing the emotional impact of patient deaths on physicians. To our knowledge, these methods have not been formally integrated into a residency curriculum.

We introduced "Patient Death Debriefing Sessions" (PDDS), which are real-time, pragmatic, attending physician–led sessions designed to address the emotional impact of patients' deaths on residents during an oncology rotation. We hypothesized that PDDS would be educational and would improve residents' comfort in discussing their emotional reactions to patient deaths.

Methods

Setting and Participants

PDDS were initiated in February 2012 as a pilot project at Memorial Sloan Kettering Cancer Center (MSKCC) in New York City. Each oncology service had 4 residents with an attending physician for 2 to 4 weeks at a time. The residents were comprised of full-time postgraduate year (PGY)–1s and rotating residents from 5 affiliate institutions. Only rotating

residents who rotated for 4 weeks were included in the study. Subinterns were also included in the study, as they were given the same responsibilities as PGY-1s.

Intervention

PDDS focused on the emotional reactions of residents following each patient death. Within 24 to 48 hours of a death, PDDS were held for 10 minutes or more by the inpatient service attending physician in a confidential setting for the patient care team to take advantage of emotional preparedness. While no formal faculty training or standardization was required, a pocketcard (see FIGURE) was created through consensus by the authors and expert faculty, and was distributed as a guide for attending physicians and residents. If no patient deaths occurred, PDDS were encouraged every 1 to 2 weeks on a patient at the endof-life to maintain regularity. All participating attending physicians and residents were educated about the expectations prior to the rollout of PDDS. Chief residents sent weekly reminders and were available to answer any questions. The priority was to create a high-yield, easily integrated program that required minimal faculty and resident preparation and oversight.

Questionnaire

Residents rotating from March to June 2012 completed questionnaires at the beginning (pretest) and

What was known and gap

Residents may not be prepared to deal with the emotional impact of patient deaths, but oftentimes instituting dedicated curricula is not feasible given time constraints.

What is new

A succinct bedside debriefing by faculty, using a pocketcard.

Small sample size, self-reporting, and a questionnaire without established validity evidence.

This debriefing supported residents' emotional reactions to patient deaths, is feasible, and may be adaptable to other clinical settings.

end (posttest) of their 4-week rotation. The questionnaire was adapted from a previously used evaluation tool with permission. 10 Participants provided demographic information and training experience. Using a 5-point Likert scale ranging from 1 (not at all) to 5 (extremely), we asked 3 "emotional reaction" questions related to residents' perception of how they deal with patients' deaths, and 2 "attending support" questions to assess their comfort level in discussing patient deaths with attending physicians. We also asked 6 "debriefing session" questions (3 Likert scale, 3 open ended) on the educational value of PDDS. The open-ended questions were included as another opportunity for feedback.



MEMORIAL SLOAN KETTERING CANCER CENTER

DEPARTMENT OF MEDICINE

Patient Death Debriefing Sessions

Goal: To focus on the emotional reactions of housestaff after patient deaths

- 10 min debriefing sessions held by service attending after a patient's death, within 24-48 hours Approximately 2-4 sessions per month
- If > 2 deaths per week, not necessary to debrief them all
- If no deaths, suggest the team have 2 debriefing sessions on patients at the end of life
- Weekday service attending is responsible for debriefing on housestaff patients that die during the night, holidays, weekends, or in the ICU

Questions to cover during debriefing sessions:

- 1. How does this patient's death compare to your prior experiences with a patient's death?
- 2. Was this patient death expected or unexpected? 3. Did you feel prepared for this patient's death? How could you or the team have been better
- prepared for the patient's death? 4. How does this patient's death emotionally impact you?
- 5. How do you deal with death and dying?
- **Please contact the chief residents' office (212) ***-*** for any further questions or concerns

RESOURCES:

Employee Assistance Program Consortium (EAPC)

The EAPC is a confidential, short-term counseling and referral service that is available free of charge to the employees and dependents at MSKCC.

http://www----(212) ***-***

MSKCC Employee Health & Wellness Services (646) ***

MSKCC Chaplaincy

(212) ***-***

FURTHER READING:

Kearney MK, Weininger RB, Vachon ML, Harrison RL, Mount BM. Self-care of physicians caring for patients at the end of life: "being connected . . . a key to my survival." JAMA. 2009;301(11):1155–1164

*Please contact the chief residents' office (212) ***_**** for

© 2012 Memorial Sloan Kettering Cancer Center. All rights reserved. For educational purposes only

FIGURE **Pocketcard**

TABLE 1Participants Stratified by Self-Reported Debriefings and Patient Deaths

	0 Debriefings, n	1 Debriefing, n	2 Debriefings, n	3 or More Debriefings, n	Total No. of Participants
1 death	7	11	3	2	23
2 deaths	3	8	7	4	22
3 or more deaths	5	9	9	11	34
Total No. of participants	15	28	19	17	79

This study was granted exemption from review by MSKCC's Institutional Review Board.

Data Analysis

Participants were divided into 4 groups based on the number that received "0," "1," "2," or "3 or more" self-reported debriefing sessions. For the "emotional reaction" and "attending support" questions, posttest and pretest (post-pre) means were calculated and differences between groups were evaluated. For the Likert scale "debriefing session" questions, differences in posttest means were compared. For the open-ended

"debriefing session" questions, the authors (J.E. and E.S.) separately reviewed and consolidated responses. Analyses of variance were used to identify differences between groups (SPSS version 18, IBM Corp). Statistical significance was set at P < .05.

Results

A total of 91 of 92 participants completed both pretests and posttests (99% response rate). Twelve residents did not encounter a patient death and were excluded, leaving 79 who experienced 0 to 5 PDDS (TABLE 1). Participants ranged in age from 25 to 43

TABLE 2Participant Characteristics

	0 Debriefings (n = 15)	1 Debriefing (n = 28)	2 Debriefings (n = 19)	3 or More Debriefings $(n = 17)$	
Sex		1			
Female	6	15	3	8	
Male	9	13	16	9	
Age, mean (SD), y	28.5 (3.1)	28.5 (3.3)	29.5 (4.4)	28.4 (2.2)	
Training level					
Subintern	4	6	4	2	
PGY-1	7	10	5	5	
PGY-2	4	8	7	9	
PGY-3	0	2	3	1	
PGY-4 or above	0	2	0	0	
Main specialty					
Internal medicine	10	22	14	14	
Emergency medicine	0	2	1	0	
Others	5	4	4	3	
Prior formal coursework in EOL care					
Yes	11	24	16	13	
No/did not answer	4	4	3	4	
Taken care of hospitalized patient who died					
Yes	12	26	19	17	
No	3	2	0	0	

Abbreviations: PGY, postgraduate year; EOL, end of life.

тавье **3** Differences in Posttest and Pretest Means and Posttest Means for Emotional Reactions, Attending Physician Support, and Likert Scale Debriefing Session Questions

	0 Debriefings	efings	1 Debriefing	iefing	2 Debriefings	efings	3 or	3 or More	
	(n = 15)	15)	(n = 28)	28)	(n = 19)	19)	Debriefing $(n = 17)$	Debriefings (n = 17)	7
	Post-Pre Means	Post Means	Post-Pre Means	Post Means	Post-Pre Means	Post Means	Post-Pre Means	Post Means	r value
	(SD)	(SD)	(SD)	(SD)	(SD)	(SD)	(SD)	(SD)	
Emotional reactions									
How well are you dealing with your emotional reactions? (1, not at all well, to 5, very well)	(1.16) 80.0—	3.64 (0.93)	0.00 (0.86)	3.95 (0.74)	0.16 (0.69)	4.58 (0.69)	0.25 (1.18)	4.06 (0.77)	0.39
How much help or support do you feel you <i>receive</i> in terms of dealing with your emotional reactions to a patient's death? (1, do not receive support at all, to 5, a great deal of support)	-0.42 (1.56)	2.14 (0.66)	0.58 (1.33)	3.07 (1.05)	0.63 (1.16)	3.11 (0.88)	1.27 (1.49)	3.73 (0.96)	3.41 ^a
How much help or support do you feel you <i>need</i> in terms of dealing with your emotional reactions to a patient's death? (1, do not need support at all, to 5, need a great deal of support)	(29.0) 80.0—	2.50 (0.76)	0.23 (1.48)	2.61 (1.03)	0.26 (0.93)	2.00 (1.00)	0.25 (0.68)	2.44 (1.00)	0.31
Attending physician support									
How helpful has the attending physician on your team been in terms of discussing your emotional reactions to a patient's death? (1, not at all helpful, to 5, very helpful)	0.64 (1.57)	3.17 (1.34)	0.52 (1.21)	3.42 (1.27)	0.71 (0.73)	3.42 (1.26)	1.08 (1.38)	4.27 (0.88)	0.56
How comfortable would you feel discussing your emotional reactions to a patient's death with the attending physician on your team? (1, not at all comfortable, to 5, very comfortable)	0.12 (1.58)	2.90 (1.37)	0.16 (1.28)	3.19 (1.18)	-0.05 (0.85)	3.37 (1.16)	0.53 (1.12)	3.88 (1.05)	0.72
Debriefing sessions									
How helpful did you find these debriefing sessions? (1, not at all helpful, to 5, very helpful)	W/A	N/A	N/A	3.71 (0.94)	N/A	3.26 (1.19)	N/A	4.23 (0.97)	4.01 ^a
How much did you learn from these sessions? (1, did not learn at all, to 5, learned a great deal)	N/A	N/A	N/A	3.14 (1.21)	N/A	2.95 (0.97)	N/A	3.94 (0.90)	4.42 ^a
How important was it that the debriefing session be led by a service attending physician? (1, not important at all, to 5, very important)	N/A	N/A	N/A	3.35 (1.31)	N/A	3.21 (1.18)	N/A	4.29 (1.32)	3.01ª
^a P < .05.									

 $^{\rm a}$ P < .05. Abbreviation: N/A, not applicable.

TABLE 4Representative Responses to Open-Ended Debriefing Session Questions

Please Describe the Most Helpful Aspect of These Debriefing Sessions.	Please Describe What You Learned or Took Away From These Debriefing Sessions.	Is There Anything That You Would Change About These Debriefing Sessions?	
"It was helpful to explore the emotional aspects of a patient's death instead of just the medical ones." "Hearing other residents' reactions and getting instruction from attendings on how they deal with these issues."	"Deaths affect attendings even into a long career." " Grief after the death of a patient is normal not something we should be ashamed of we can have some comfort knowing that we did the best we could." "I was not alone."	 " It depends on the attendings and how comfortable they feel talking about their own experiences with death." "Dealing with death is a very individual process—some people need more support than others." 	

years, were slightly more often men, and represented all levels of training. A majority had prior formal coursework in end-of-life care, and had cared for a patient who died (TABLE 2).

For the "emotional reactions" and "attending support" questions, the post-pre means significantly differed between the groups for 1 of the "emotional reactions" questions (F value = 3.41, P < .05), and no other significant difference was found (TABLE 3). For the 3 Likert scale "debriefing session" questions, the posttest means significantly varied between the groups ("helpful" F value = 4.01; "learn" F value = 4.42; "important" F value = 3.01; all P < .05), with group "3 or more" having the highest posttest means ("helpful" mean = 4.23; "learn" mean = 3.94; "important" mean = 4.29; TABLE 3). TABLE 4 highlights representative comments to the open-ended "debriefing session" questions.

Discussion

This pilot study suggests that PDDS are feasible methods to address residents' emotional reactions to death in a real-time, minimally time-consuming, consistent manner. Studies have shown that caring for dying patients has a strong emotional impact on residents, and if not addressed, may have negative consequences. 9,11-13,20 PDDS improved residents' perception of support and coping, which we believe is a critical first step to effectively dealing with emotional reactions. The results also suggest that residents' responses may improve the most in the group with the highest number of debriefing sessions. Debriefing frequently and consistently on every patient death may foster a more open forum that normalizes sharing one's emotions, which we believe is an important, potentially culture-changing aspect of the program.

Residents often do not discuss reactions to patient deaths with attending physicians or find them helpful

in this regard. ^{10,20} PDDS provide an opportunity and expectation to improve this communication gap. Overall, the residents found the sessions helpful and educational, and appreciated attending physician leadership.

Previous attempts to address residents' emotional reactions to death have been successfully implemented as monthly large group sessions 14-16 and multidisciplinary formal wrap-ups involving lengthy facilitator preparation. In contrast, PDDS are novel real-world interventions that can be easily integrated into a complex work environment with competing educational demands, making them sustainable. The pocketcard facilitates focused sessions without the need for extensive training. In fact, over the last 3 years, PDDS have been ongoing and have been integrated into the culture at MSKCC.

Our pilot study has several limitations. First, our data are self-reported, and the questionnaire was not tested in this population or setting and has little supporting validity evidence. Responses may have been subject to response and recall bias. While our study was designed to evaluate the impact of the differing number of PDDS on residents' perceptions of emotional support, our small sample size limits the ability to detect statistical differences. It is possible that the educational value of PDDS may simply have been due to increased face time with the team, or the pocketcard itself. While not a formal control group, the "zero debriefings" group was the only group to have lower posttest means, suggesting that participating in any debriefing sessions may be beneficial. Since the program intentionally was not standardized or observed, the residents' actual experiences with PDDS were not measured. Though the open-ended feedback questions were informative, a formal qualitative study may better assess the impact of such a program. Residents were followed for 1 month, and it is possible that the impact of PDDS may extend beyond this time.

Future larger-scale studies can evaluate the importance of session frequency, gender, or contextual factors, as well as the impact of this type of curriculum, on residents' long-term coping mechanisms, attending physicians' emotional reactions, and other venues.

Conclusion

We describe Patient Death Debriefing Sessions as novel and practical approaches to address the curricular gap in discussing residents' emotional reactions to patient deaths. Our pilot study demonstrated that this program may help residents cope better and feel more supported after patient deaths. With a manageable level of preparation using a pocketcard for guidance, this program effectively balanced time constraints on a busy medical oncology service and could be adapted to other educational settings.

References

- 1. The Accreditation Council for Graduate Medical Education. Web links. http://www.acgme.org/acgmeweb. Accessed March 24, 2015.
- Blank LL. Overview on ABIM End-of-Life Patient Care Project: caring for the dying: identification and promotion of physician competency. *Hosp J*. 1998;13(1–2):145–150.
- 3. Fischer GS, Arnold RM. Feasibility of a brief workshop on palliative care communication skills for medical interns. *J Palliat Med.* 2007;10(1):19–23.
- Alexander SC, Keitz SA, Sloane R, Tulsky JA. A controlled trial of a short course to improve residents' communication with patients at the end of life. *Acad Med*. 2006;81(11):1008–1012.
- Billings ME, Curtis JR, Engelberg RA. Medicine residents' self-perceived competence in end-of-life care. *Acad Med.* 2009;84(11):1533–1539.
- Fischer SM, Gozansky WS, Kutner JS, Chomiak A, Kramer A. Palliative care education: an intervention to improve medical residents' knowledge and attitudes. *J Palliat Med*. 2003;6(3):391–399.
- Hallenbeck JL, Bergen MR. A medical resident inpatient hospice rotation: experiences with dying and subsequent changes in attitudes and knowledge. *J Palliat Med.* 1999;2(2):197–208.
- 8. Sullivan AM, Lakoma MD, Block SD. The status of medical education in end-of-life care: a national report. *J Gen Intern Med.* 2003;18(9):685–695.
- 9. Meier DE, Back AL, Morrison RS. The inner life of physicians and care of the seriously ill. *JAMA*. 2001;286(23):3007–3014.

- Redinbaugh EM, Sullivan AM, Block SD, Gadmer NM, Lakoma M, Mitchell AM, et al. Doctors' emotional reactions to recent death of a patient: cross sectional study of hospital doctors. BMJ. 2003;327(7408):185.
- Granek L, Tozer R, Mazzotta P, Ramjaun A, Krzyzanowska M. Nature and impact of grief over patient loss on oncologists' personal and professional lives. *Arch Intern Med.* 2012;172(12):964–966.
- 12. Shanafelt TD, Bradley KA, Wipf JE, Back AL. Burnout and self-reported patient care in an internal medicine residency program. *Ann Intern Med*. 2002;136(5):358–367.
- 13. Whippen DA, Canellos GP. Burnout syndrome in the practice of oncology: results of a random survey of 1,000 oncologists. *J Clin Oncol*. 1991;9(10):1916–1920.
- 14. Hough CL, Hudson LD, Salud A, Lahey T, Curtis JR. Death rounds: end-of-life discussions among medical residents in the intensive care unit. *J Crit Care*. 2005;20(1):20–25.
- 15. Khot S, Billings M, Owens D, Longstreth WT Jr. Coping with death and dying on a neurology inpatient service: death rounds as an educational initiative for residents. *Arch Neurol.* 2011;68(11):1395–1397.
- 16. Smith L, Hough CL. Using death rounds to improve end-of-life education for internal medicine residents. *J Palliat Med.* 2011;14(1):55–58.
- 17. Jackson VA, Sullivan AM, Gadmer NM, Seltzer D, Mitchell AM, Lakoma MD, et al. "It was haunting . . . ": physicians' descriptions of emotionally powerful patient deaths. *Acad Med*. 2005;80(7):648–656.
- Strote J, Schroeder E, Lemos J, Paganelli R, Solberg J, Range Hutson H. Academic emergency physicians' experiences with patient death. *Acad Emerg Med*. 2011;18(3):255–260.
- 19. Khaneja S, Milrod B. Educational needs among pediatricians regarding caring for terminally ill children. *Arch Pediatr Adolesc Med.* 1998;152(9):909–914.
- 20. Rhodes-Kropf J, Carmody SS, Seltzer D, Redinbaugh E, Gadmer N, Block SD, et al. "This is just too awful; I just can't believe I experienced that ...": medical students' reactions to their "most memorable" patient death. *Acad Med.* 2005;80(7):634–640.
- 21. Bateman ST, Dixon R, Trozzi M. The wrap-up: a unique forum to support pediatric residents when faced with the death of a child. *J Palliat Med*. 2012;15(12):1329–1334.



At the time of the study, **Juliana Eng, MD**, was a Chief Resident, Department of Medicine, and is now an Attending Physician, Department of Medicine, Memorial Sloan Kettering Cancer Center; **Elizabeth Schulman, MD**, was a Chief Resident, Department of Medicine, Memorial Sloan Kettering Cancer Center, and is now a Fellow, Department of Medicine, Hospital for Special Surgery; **Sabrina M. Jhanwar, PhD**, was a Postdoctoral

EDUCATIONAL INNOVATION

Research Fellow, Department of Psychiatry and Behavioral Sciences, and is now a Research Affiliate, Memorial Sloan Kettering Cancer Center; and **Monika K. Shah, MD,** is Associate Chair of Education and Program Director, Internal Medicine Residency Rotation, Department of Medicine, Memorial Sloan Kettering Cancer Center, and Associate Professor of Clinical Medicine, Weill Cornell Medical College.

Funding: The authors report no external funding source for this study.

Conflict of interest: The authors declare they have no competing interests.

These results were presented as a poster at the American Psychosocial Oncology Society 10th Annual Conference in Huntington Beach, California, February 13–15, 2013.

The authors would like to thank Dr George Bosl, Chairman of Medicine, for his unwavering support of this program from inception to completion, as well as our entire teaching faculty for their commitment to our patients and resident education.

Corresponding author: Juliana Eng, MD, Memorial Sloan Kettering Cancer Center of Medicine, Mailbox 8, 1275 York Avenue, New York, NY 10065, 917.622.7234, engj@mskcc.org

Received September 9, 2014; revisions received January 23, 2015, and March 19, 2015; accepted March 23, 2015.